ITEM NO: 5.1

DATE: June 4, 2014

SUBJECT: 2014/15 TENTATIVE BUDGETS

SYNOPSIS:

Board of Trustees consideration of the adoption of the 2014/15 Tentative Budgets.

A public hearing on the proposed 2014/15 Adopted Budgets will be held at the regular Board of Trustees meeting in September.

RECOMMENDATION:

The Superintendent/President recommends the adoption of the 2014/15 Tentative Budgets for the Mendocino-Lake Community College District General Fund, Debt Service Fund, Child Care Fund, Capital Projects Fund, Bond Projects Fund, Special Reserve Fund, Health Fund, Student Representation Fee Fund, Student Center Fund, and Student Financial Aid Award Projections, as shown in Attachments A through J.

ANALYSIS:

All California Community College Districts are required to adopt Tentative Budgets for the coming fiscal year and transmit them to the County Superintendent of Schools prior to July 1 of the current year. The Tentative Budgets reflect the best estimates of coming year revenues and expenditures known at the time of submission. Since the State of California typically does not adopt its budget until after June 15, significant changes in projected revenues and expenditures can be anticipated for the September Adopted Budget.

BEGINNING BALANCE

The projected 2014/15 General Fund beginning balance is \$1,847,422 based on the 2013/14 estimated actual ending balance. \$1,653,366 of the projected 2013/14 beginning balance is unrestricted. Currently over \$160,000 of prospective expenditures are encumbered. Actual expenditure levels cannot be determined until the current year's books are closed and those encumbrances are resolved.

REVENUE

The General Fund revenue included herein is based on the most recent 2014/15 fiscal year budget information received from the Governor's Budget, the Chancellor's Office, the Community College League of California, and School Services of California.

Apportionment Base/Restoration/Stability

This proposed Tentative Budget assumes that the District will report an enrollment of 2,900 FTES for 2014/15 which is 143 FTES less than our enrollment base of 3,043 FTES. The college is still planning to reach 3,043 FTES but this budget estimates general apportionment at 2,900 FTES in order to be fiscally prudent. This 143 FTES equates to a revenue loss of \$663,000. If the college attains its goal of serving 3,043 FTES, the budget as presented here would improve by \$663,000.

This budget includes a deficit factor of 0.5% on general apportionment, resulting in a

revenue reduction of \$90,000. A deficit factor on apportionment is a result of the difference between what the State assumes all 72 colleges will receive for property taxes and enrollment fees and what colleges actually receive. In 2013/14 the final deficit factor was 0.22%. If the final enacted State budget for 2014/15 includes guaranteed backfill of the deficit factor, the budget as presented here would improve by \$90,000.

COLA Revenue

2013/14 was the first time in five years that the State funded a COLA (1.57%). The State owes the colleges over 16% in back COLAs, however the colleges have been advised that the State has no plans to fund prior year unfunded COLAs. The COLA in the 2014/15 Governor's budget is 0.85%, which equates to \$157,000 for Mendocino College. Current versions of the budget going through the State Assembly and Senate call for a doubling of the COLA to 1.7%. If this remains in the final enacted State budget, the budget as presented here would improve by \$157,000.

Growth/Restoration Revenue

The Governor's Budget included 3.0% funding for enrollment growth. At his May Revision, the Governor reduced growth to 2.75%. Discussions continue regarding as to how these funds will be distributed. Colleges throughout the state are in various situations of enrollment restoration, enrollment growth, and enrollment decline; therefore, there is language in the budget that indicates all colleges will receive some portion of this growth allocation. Because it has not been decided how growth funding will be allocated, this budget includes no growth funding. Should we receive a portion of this growth funding, it would be approximately \$180,000 per 1% of growth funding.

Student Support Revenue

The Governor's Budget includes \$200 million for additional student support services including orientation, assessments, and counseling in accordance with the Student Success Act of 2012. Until it is known this revenue will be distributed to districts, we cannot estimate the amount that Mendocino College will receive; therefore, this budget does not include any increase to student support revenue. The college continues to backfill prior year cuts made to the SSSP program (previously called Matriculation) by \$70,000. Should the college receive additional SSSP funding that could offset this backfill, the budget as presented would improve by \$70,000.

The college also backfills cuts made to the Disabled Students Programs and Services (DSPS) categorical program by \$200,000. The proposals going through the State Senate and Assembly include restoration of DSPS. Should this make it through the budget process, it could potentially improve the budget presented here by \$200,000.

EXPENDITURES

Salaries, Wages, and Benefits

Due to cuts in the State Budget, staff vacancies have been judiciously reviewed for the past six years with a result in a savings estimated to be as much as \$1 million annually. Prior year reductions in various expenditure accounts have been carried forward into the 2014/15 budget year. This budget includes funding for positions currently being recruited and/or

hired in another area of this agenda: Nursing instructor, English instructor, Computer Science instructor, Art instructor, Dean of Student Services, Director of Community Relations (PIO), Vice President of Administrative Services, Counselor, Financial Aid Administrator, and Director of Child Development. Due to recent retirements and resignations, this hiring has not resulted in a material increase to salaries and benefits.

The hourly instructional budget in 2013/14 began at \$3.5 million. At the April Revise budget, based on actual payroll, it was necessary to increase the budget by \$250,000 to \$3.75 million. Unfortunately, 2013/14 was a year when hourly instructional costs increased and yet fewer FTES were generated. To address this issue, the college planning and shared governance committees have been discussing the commonly used instructional productivity measure of Weekly Student Contact Hours (WSCH) per Full Time Equivalent Faculty (FTEF) or WSCH/FTEF. A good WSCH/FTEF is over 500; we have found ours to be around 290. The 2014/15 hourly instructional budget included in this budget is \$3.3 million, \$450,000 less than 2013/14, making it a necessity to increase the WSCH/FTEF ratio in 2014/15.

Projected 2014/15 costs for all currently authorized positions are reflected in this budget, including step and longevity increments for which current staff are eligible. The cost of these increments is approximately \$200,000. Salaries and wages are budgeted according to the terms of the current collective bargaining agreements, including a full fiscal year of the 2.57% COLA approved for most units effective 1/1/2014. This proposed budget does not include expenditures which may result from future collective bargaining settlements.

The General Fund Budget includes a payment to the Health Fund equal to \$1,650 per plan participant per month or \$19,800 per year which \$50 per month less than 2013/14 and more accurately reflects actual costs for the past two years. This rate may be adjusted during the year as actual health costs become known.

The proposed 2014/15 June Tentative Budget includes a PERS (Public Employee Retirement System) District contribution rate of 11.771%, an increase from the 2013/14 rate of 11.442% which will result in \$14,000 of additional costs.

The Tentative Budget includes a STRS (State Teachers Retirement System) District contribution rate of 8.25%, unchanged from 2013/14. However, the CalSTRS system is underfunded by \$74.4 billion, and as a result there is a proposal in the Governor's May Revision that would increase the employer STRS rate to 9.5%, which would result in an increase cost of \$82,000 to the college. Should this occur, the budget presented here would be negatively impacted by \$82,000.

Supplies and Services

Departmental supplies and services budgets reflect the continuation of significant reductions that were made in prior years and include \$10,000 for professional development.

Capital Outlay

At this time, unrestricted funding for capital outlay within the General Fund does not have a

budget for equipment.

CATEGORICAL PROGRAMS

The proposed June Tentative Budget includes nearly 30 categorical programs, totaling approximately \$2.8 million. Categorical revenues are projected based on tentative information from various state and federal agencies. \$270,000 of General Fund monies have been set aside in 2014/15 to backfill categorical programs that have been previously cut in the State Budget in 2008/09 and in 2009/10. Until a 2014/15 State budget is adopted, some degree of uncertainty will prevail as to categorical program budgets.

ENDING BALANCE

The projected 2014/15 unrestricted ending fund balance is \$1,620,550 or 8.0% of expenditures and transfers. Significant one-time transfers of \$825,000 from the Health Benefits Fund and \$150,000 transfer from the Special Reserve Fund are necessary to maintain an 8.0% budgeted ending fund balance in the general fund. Without these transfers in from other funds, the general fund ending fund balance would be 3.2%. Significant changes need to be made in 2014/15 to prevent this from becoming an ongoing structural budget deficit of \$975,000.

In summary, the primary revenue and expenditure assumptions included in this budget that could change based upon enrollment and the final budget enacted by the State are:

- Enrollment FTES at 3,043 instead of 2,900: revenue increase of \$663,000.
- State guarantee to backfill deficit factor: revenue increase of \$90,000.
- COLA increasing from 0.85% to 1.7%: revenue increase of \$157,000.
- Growth allocation: \$180,000 revenue of each 1%.
- Reduced need to backfill categoricals: expenditure reduction of \$270,000.
- STRS rate increase to 9.5%: expenditure increase of \$82,000.
- *Increasing WSCH/FTEF*: expenditure decrease of unknown amount.
- Maintaining or declining WSCH/FTEF: expenditure increase of unknown amount.

The structural budget deficit could be eliminated if a combination of the above revenue increases and expenditure decreases occurs which net to a savings of \$975,000. For example, if we meet our enrollment target of 3,043 and the state COLA is increased to 1.7% and we are able to reduce backfilling of categorical programs, then the transfers from the Health Fund and Special Reserve Fund would not be necessary.

Typically, District expenditures are known with greater accuracy than revenues at this time. The 2014/15 beginning balance will also be more precisely projected by the time the Adopted Budget is presented. In the event of timely passage of the State Budget, more accurate revenue information will be available in time for inclusion in the September Adopted Budget.

OTHER FUND BUDGETS

The Debt Service Fund Budget (Attachment B), was included for the first time in 2009/10 to reflect the debt service payments on the Solar project. This portion of the project was funded by municipal lease bonds and the debt service will be offset by the energy savings

from the solar field and PG&E rebates. The college received a \$500,000 interest free loan from PG&E to upgrade the HVAC system. This loan will also be repaid with the energy savings from the project over the next six years. The PG&E incentives on the solar field are ending in October 2014, which requires an offsetting increase in the amount transferred from the general fund to cover debt service payments. Debt service payments on the solar field are set to decrease in March of 2015, which will reduce the amount required from the general fund. When the loan on the HVAC upgrade project is paid off in 2018, the transfer from the general fund will level off at \$350,000 until the solar field is paid off in 2021. At that time the debt service fund will no longer be necessary and the \$350,000 will be available for other purposes.

<u>The Child Care Fund Budget (Attachment C)</u>, reflects a program similar to the 2013/14 program. The estimated increased costs for salary step and column advancements are included in this budget. The proposed budget reflects a general fund subsidy of \$99,095.

The Capital Projects Fund Budget (Attachment D), includes projected revenues and expenditures as well as reserves set aside for specific capital projects other than those funded from Measure "W" bond proceeds. In August 2013, the college received \$695,000 as a result of the dissolution of City of Ukiah Redevelopment Agency. These funds were deposited into the Capital Projects Fund with the intent that the funds will remain in reserves until all litigation regarding the dissolution of the RDA is resolved.

The Bond Projects Fund Budget (Attachment E), includes projected revenues, expenditures, and reserves for all Measure "W" Bond Projects anticipated from Series A/B bond proceeds. 2014/15 is anticipated to be that last year for all the major bond projects.

The Special Reserve Fund Budget (Attachment F), includes reserves for accrued vacations, load banking, GASB 45 requirements, and self insurance (active/retiree health plans, property, liability, and workers' compensation). Accrued vacation and load banking are each reserved at 25% of the total value of vacation and load banking accruals respectively, based on the most recent audited figures. This budget includes a transfer of \$150,000 to the general fund to offset the increased transfer from the General Fund to the Debt Service Fund described above.

The Health Fund Budget (Attachment G), identifies those monies set aside for payment of health benefits during the 2014/15 fiscal year. This fund was established when the District made a decision to self-insure these benefits. Revenue is budgeted at \$1,650 per plan participant per month for 2014/15. A significant reserve in excess of \$1.5 million is a result of savings in health costs for the last three years. This budget includes a transfer of \$825,000 of those reserves to the general fund to maintain an 8% budgeted general fund reserve.

<u>The Student Representation Fee Fund Budget (Attachment H)</u>, was included for the first time in 2009/10 to reflect the optional \$1 per semester that each student pays to support student government here at the College.

The Student Center Fund Budget (Attachment I), was included for the first time in 2009/10 to reflect the \$1 per unit per semester to a maximum of \$5 that each student pays for equipment and improvements in the Lowery Student Center and student areas at the Lake Center and North County Center.

<u>The Student Financial Aid Award Projections Budget (Attachment J)</u>, reflects a program similar to the 2014/15 program.

MOTION/ACTION:

RESOLVED, That the Board of Trustees of the Mendocino-Lake Community College District does hereby adopt the proposed 2014/15 Tentative Budgets as presented and shown on Attachments A through J:

Tentative General Fund Budget, 2014/15
Tentative Debt Service Fund, 2014/15
Tentative Child Care Fund Budget, 2014/15
Tentative Capital Projects Fund Budget, 2014/15
Tentative Bond Projects Budget, 2014/15
Tentative Special Reserve Fund Budget, 2014/15
Tentative Health Fund Budget, 2014/15
Tentative Student Representation Fee Fund, 2014/15
Tentative Student Center Fund, 2014/15
Tentative Student Financial Aid Award Projections, 2014/15

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT GENERAL FUND 2014/15

2013/14 2014/15 **REVISED BUDGET** JUNE TENTATIVE BUDGET Unrestricted Total General Fund Unrestricted Total General Fund Restricted Restricted Subfund 11 Fund 10 Fund 10 Subfund 12 Subfund 11 Subfund 12 BEGINNING FUND BALANCE Restricted - Student Health Fee Program \$223,018 \$223,018 \$194,056 \$194,056 Unrestricted 1,873,963 1,873,963 1,653,366 1,653,366 TOTAL BEGINNING FUND BALANCE \$223.018 \$194.056 \$1.873.963 \$2.096.981 \$1.653.366 \$1.847.422 **REVENUE:** A. Federal \$43,000 \$699,132 \$742,132 \$43,000 \$254,961 \$297,961 B. State 2.875.174 15.451.851 2.510.929 14.309.533 12,576,677 11,798,604 C. Local 109,566 7,641,109 7,387,765 80,000 7,467,765 7,531,543 D. Transfer in from Health Fund 175.000 825.000 825.000 175.000 E. Transfer in from Special Reserve Fund 150.000 150.000 150.000 150.000 TOTAL REVENUE \$20,476,220 \$3.683.872 \$24.160.092 \$20,204,369 \$2.845.890 \$23,050,259 **EXPENDITURES**: Certificated Salaries and Wages \$676,452 \$531,594 \$8,904,434 \$9,580,886 \$8,569,096 \$9,100,690 Classified Salaries and Wages 4,218,752 1,006,218 5,224,970 4,280,825 741,231 5,022,056 Subtotal Salaries and Wages \$13,123,186 \$1.682.669 \$14,805,855 \$12,849,921 \$1,272,825 \$14.122.746 Fringe Benefits \$4,423,913 \$626,539 \$5,050,452 \$4,302,234 \$467,405 \$4,769,639 **Total Personnel Costs** \$17.547.099 \$2,309,208 \$19,856,307 \$17,152,155 \$1,740,230 \$18.892.385 B. Supplies \$669,576 \$342,430 \$1,012,006 \$1,732,605 \$265,171 \$1,997,776 C. Contractual Services 1,839,283 611,978 2,451,261 639,340 732,703 1,372,043 D. Capital Outlay 79,591 225,726 305,317 9,619 42,383 52,002 E. Transfers to Student Financial Aid Fund 1,281 223,492 224,773 94,365 94,365 and Other Payments To/For Students F. Other Transfers To Child Care Fund 96,987 96,987 99,095 99,095 To Debt Service Fund 463.000 463.000 604.371 604.371 \$559,987 \$0 \$559,987 \$0 \$703,466 \$703,466 TOTAL EXPENDITURES AND TRANSFERS \$20,696,816 \$3,712,834 \$24,409,651 \$20,237,185 \$2,874,852 \$23,112,037 ENDING FUND BALANCE Restricted - Student Health Fee Program \$194.056 \$194,056 \$165.094 \$165,094 Unrestricted 1,653,366 8.0% 1,653,366 1,620,550 8.0% 1,620,550 TOTAL ENDING FUND BALANCE \$194,056 \$165,094 \$1,653,366 \$1,847,422 \$1,620,550 \$1,785,644 CHANGE IN RESERVES Restricted - Student Health Fee Program (\$28,962)(\$28,962)(\$28,962)(\$28,962)Unrestricted (\$220,596)(220,596)(\$32,816)(32,816)TOTAL CHANGE IN RESERVES (\$28,962) (\$249,558) (\$28,962)(\$61,778) (\$220.596)(\$32,816)

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT DEBT SERVICE FUND 2014/15

	2013/14 REVISED BUDGET FUND 29	2014/15 TENTATIVE BUDGET FUND 29
BEGINNING FUND BALANCE	\$0	\$0
REVENUE: A. Interest B. PG&E Incentive - Solar C. Transfer from General Fund - Solar D. Transfer from General Fund - Energy Projects	(\$2,000) 517,346 366,226 96,774	(\$2,000) 200,000 507,597 96,774
TOTAL FUNDS AVAILABLE	\$978,346	\$802,371
EXPENDITURES: A. Solar debt service payments B. Energy projects debt service payments	\$881,572 \$96,774	\$705,597 \$96,774
RESERVES	\$0	\$0
TOTAL EXPENDITURES AND RESERVES	\$978,346	\$802,371

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT CHILD CARE FUND 2014/15

	2013/14 REVISED BUDGET FUND 33	2014/15 TENTATIVE BUDGET FUND 33
REVENUE:		
Federal		
A. Food Program	\$35,000	\$35,000
State		40= 444
B. CA State Preschool Program	135,441	135,441
C. CalWORKS via North Coast Opportunities	2,000	2,000
D. Food Program E. General Contract	141,549	141,549
F. Facilities Renovation Repair	19,987	19,987
Local	15,567	15,507
G. Parent Fees - Certified/Subsidized	0	
H. Parent Fees - Non-Certified/Full Fee	78,962	78,962
I. Interest		·
J. NCO CAPP Program		
K. Other Local Income	3,781	3,781
Transfers		
L. General Fund Subsidy	91,987	94,095
M. Employee Child Care Benefit	5,000	5,000
TOTAL REVENUE	\$513,707	\$515,815
EXPENDITURES:		
A. Personnel Costs		
Salary and Wages Classified Paraller	1E0 EEC	160 600
Classified Regular	159,556	160,690
Classified Hourly	169,550 \$329,106	169,550 \$330,240
	Ψ329,100	ψ550,240
2. Benefits	\$122,067	\$123,041
Total Personnel Costs	\$451,173	\$453,281
B. Supplies	\$24,288	\$24,288
C. Contractual Services	\$16,746	\$16,746
D. Capital Outlay	\$21,500	\$21,500
TOTAL EXPENDITURES	\$513,707	\$515,815

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT CAPITAL PROJECTS FUND 2014/15

	2013/14 REVISED BUDGET FUND 41	2014/15 TENTATIVE BUDGET FUND 41
BEGINNING FUND BALANCE		
Restricted	\$0	\$0
Unrestricted	110,274	929,680
TOTAL BEGINNING FUND BALANCE	\$110,274	\$929,680
REVENUE:		
A. Interest	\$3,000	\$3,000
B. Proposition 39 Energy Projects	111,000	95,000
C. PG & E Incentives	47,910	0
D. Physical Plant Block Grant	109,705	110,000
E. Redevelopment Agency On-going	100,000	100,000
F. Redevelopment Agency One-time	694,992	0
G. NCCCSIA Return of Equity	30,000	20,000
TOTAL REVENUES	\$1,096,607	\$328,000
TOTAL FUNDS AVAILABLE	\$1,206,881	\$1,257,680
EXPENDITURES AND TRANSFERS:		
A. Energy System Upgrades	\$111,000	\$95,000
B. Hensley Creek Road and Parking Lots	,	\$210,000
C. Campus Signs	56,496	0
D. Other Capital Projects	109,705	0
TOTAL EXPENDITURES	\$277,201	\$305,000
RESERVES:		
A. Other Capital Projects	\$929,680	\$952,680
TOTAL RESERVES	\$929,680	\$952,680
TOTAL EVDENDITUDES AND DESERVES	Φ4 000 004	Φ4 OF7 OCC
TOTAL EXPENDITURES AND RESERVES	\$1,206,881	\$1,257,680

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT BOND PROJECTS FUND 2014/15

		2013/14 REVISED BUDGET FUND 43	2014/15 TENTATIVE BUDGET FUND 43
BEGINNING	FUND BALANCE	\$4,555,072	\$463,211
REVENUE:			
	Interest	5,065	5,000
	TOTAL REVENUES	\$5,065	\$5,000
TOTAL FUND	DS AVAILABLE	\$4,560,137	\$468,211
	ject Management		
	Salary and Benefits	\$176,197	\$15,000
717320	Supplies, Services, & Equipment	67,851	11,349
	Subtotal, Bond Project Management	\$244,048	\$26,349
717010	Disabled Access Improvements	19,122	
717020	Energy Projects	7,016	
717030	Flooring Replacement	41,362	31,862
717050	Other Campus Infrastructure	20,570	400,000
717060	Point Arena Field Station	2,875	
71707X	Renovation for Instructional and Student Services	34,166	
717170	Allied Health/ Nursing Facility	2,164,807	
717190	Library/Learning Center	126,769	10,000
717200	Student Center Cafeteria (renovate current Library Bldg.)	203,169	
717240	Modernize Vocational Program Facilities and Equipment	216,151	
717270	Integrated Information System	305,311	
717300	Lake County Center	137,865	
717310	Willits/Northern Mendocino County Center	727,317	
	Subtotal, Bond Projects	\$4,006,500	\$441,862
	TOTAL EXPENDITURES	\$4,250,548	\$468,211
RESERVES:		\$309,589	\$0
		+++++++++++++++++++++++++++++++++++++	
TOTAL EXPE	NDITURES AND RESERVES	\$4,560,137	\$468,211

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT SPECIAL RESERVE FUND 2014/15

	2013/14 REVISED BUDGET FUND 61	2014/15 TENTATIVE BUDGET FUND 61
BEGINNING FUND BALANCE	\$1,423,505	\$1,278,505
REVENUE: A. Interest	\$5,000	\$5,000
TOTAL FUNDS AVAILABLE	\$1,428,505	\$1,283,505
EXPENDITURES AND TRANSFERS: A. Transfer to General Fund	\$150,000	\$150,000
RESERVES:		
A. Accrued Vacation Reserve	\$138,000	\$138,000
B. Load Banking Reserve	66,000	66,000
C. Health Fund Reserve	275,000	140,000
D. Incurred But Not Recorded (IBNR) Health Benefits	180,000	180,000
E. GASB 45 Reserve	599,990 *	599,990 *
F. Self Insurance Reserve	19,515	9,515
TOTAL RESERVES	\$1,278,505	\$1,133,505
TOTAL EXPENDITURES AND RESERVES	\$1,428,505	\$1,283,505

^{**}Total GASB 45 liability per actuarial study dated December 7, 2013 is \$6,342,577.

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT HEALTH FUND 2014/15

	2013/14 REVISED BUDGET FUND 62	2014/15 TENTATIVE BUDGET FUND 62
BEGINNING FUND BALANCE	\$1,557,570	\$1,557,570
REVENUE: A. Contribution from Other Funds B. Employee Contributions C. Interest TOTAL REVENUE	\$3,016,373 24,671 6,000 \$3,047,044	\$2,848,932 24,671 6,000 \$2,879,603
TOTAL FUNDS AVAILABLE	\$4,604,614	\$4,437,173
EXPENDITURES: A. Health Care Services B. Transfer to General Fund TOTAL EXPENDITURES	\$2,872,044 \$175,000 \$3,047,044	\$2,879,603 \$825,000 \$3,704,603
B. Reserve for Future Expenditures	\$1,557,570	\$732,570
TOTAL EXPENDITURES AND RESERVES	\$4,604,614	\$4,437,173

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT STUDENT REPRESENTATION FEE FUND 2014/15

	2013/14 REVISED BUDGET FUND 72	2014/15 TENTATIVE BUDGET FUND 72
BEGINNING FUND BALANCE	\$18,815	\$18,815
REVENUE: A. Student Representation Fees B. Interest TOTAL REVENUE	\$10,000 100 \$10,100	\$10,000 100 \$10,100
TOTAL FUNDS AVAILABLE	\$28,915	\$28,915
EXPENDITURES: A. Services (Travel) TOTAL EXPENDITURES	\$10,100 \$10,100	\$10,100 \$10,100
RESERVES	\$18,815	\$18,815
TOTAL EXPENDITURES AND RESERVES	\$28,915	\$28,915

MENDOCINO-LAKE COMMUNITY COLLEGE DISTRICT STUDENT CENTER FUND 2014/15

	2013/14 REVISED BUDGET FUND 73	2014/15 TENTATIVE BUDGET FUND 73
BEGINNING FUND BALANCE	\$325,802	\$195,802
REVENUE:		400.000
A. Student Center Fees	\$30,000	\$30,000
B. Interest	1,000	1,200
TOTAL REVENUE	\$31,000	\$31,200
TOTAL FUNDS AVAILABLE	\$356,802	\$227,002
EXPENDITURES:		
A. Student Salary & Benefits	\$10,000	\$10,000
B. Supplies	5,587	5,587
C. Services	2,370	2,370
D. Equipment	143,043	5,000
TOTAL EXPENDITURES	\$161,000	\$22,957
RESERVES	\$195,802	\$204,045
TOTAL EXPENDITURES AND RESERVES	\$356,802	\$227,002